

Hansen, Patty

From: Sophie Lehman <sophie@techandciviclife.org>
Sent: Friday, March 10, 2023 2:44 PM
To: Hansen, Patty
Subject: US Alliance Save the Date: May 22-24

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Hi Patty,

Please save the date for our next cohort convening -- May 22-24! We are currently finalizing the location so be on the lookout for the location, RSVP form, and other details in an upcoming email.

Thanks!
Sophie

--



Sophie Lehman (she/her)
Associate Director
Center for Tech and Civic Life
www.techandciviclife.org

Hansen, Patty

From: Sophie Lehman <sophie@techandcivicliflife.org>
Sent: Wednesday, March 8, 2023 12:08 PM
To: Hansen, Patty
Subject: US Alliance Poll Worker Snapshot

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Hi Patty,

At the Debrief event, we previewed the first cohort-wide topic we'll tackle together: poll workers! Now, we're ready to get started. For next steps:

1. First, we'd like to capture a snapshot of your office's current practices around poll workers, and which practices you're most interested in improving. We've split these questions into several surveys based on topic. The surveys are somewhat lengthy, but every question is optional, and you can skip anything that doesn't apply or you'd prefer not to share. You can delegate each survey to whomever in your office is the right person.

- [Intro survey](#)
- [Recruitment](#)
- [Retention](#)
- [Training](#)
- [Management](#)
- [Day-of Support](#)

2. Next, we'd like to conduct an hour-long interview with the person (or people) from your office who can tell us more about your poll worker program. After your office completes all surveys, I'll reach out to book an interview time slot. We'll use your survey data to focus the interview on the topics you care about.

3. The surveys and interviews will help the Alliance as a whole decide which resources to prioritize building and what kind of support to provide. By the time we convene as a group in May, we're hoping to have a suite of poll worker resources that address the top challenges and opportunities your cohort cares about.

Thanks in advance for your time and effort! If you have any questions, don't hesitate to reach out.

Best,
Sophie

--



Sophie Lehman (she/her)
Associate Director
Center for Tech and Civic Life
www.techandcivicliflife.org

Hansen, Patty

From: Sophie Lehman <sophie@techandciviclelife.org>
Sent: Wednesday, March 8, 2023 12:05 PM
To: Hansen, Patty
Subject: Re: Request for assistance

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Hi Patty!

Great to hear from you and thanks for your kind words about the Debrief -- I'm so glad it was a positive experience for you and your team!

These both sound like exciting projects! Can you share a general timeline of when each one needs to be completed? I'm looking forward to connecting with you with CCD and kicking off your first project(s)!

Thanks,

Sophie

On Tue, Mar 7, 2023 at 9:35 AM Hansen, Patty <phansen@coconino.az.gov> wrote:

Sophie,

First of all, I want to let you know that I thought the recent meeting went very well. I wish I could have been there in person, but I and my team were very happy with our attendance virtually. Great job to everyone involved! We're looking forward to working with everyone as we move forward this year.

I'd like to request some assistance from the Center for Civic Design. We believe they could help us improve our 2024 Voter Guide. I've attached a sample of a couple of these mailings we used in the past. We do not use the NCOA to do the NVRA required verification of our voter rolls, but instead do a mailing to all of the registered voters in the county every two years. In 2016 we decided to do a Voter Guide for the upcoming state elections. It's been very well received by the voters, but I think we can improve it.

Arizona also has a complicated system for our Active (used to be called Permanent) Early Voting list mailing. We'd like to see if they can help us develop a less legalize mailing to our voters that explains the process.

I'd appreciate it if you could direct me to the correct person to talk to about these two projects.

Again, thanks for the work you are doing to help election administration in the U.S. It's truly appreciated. Also, let me know if you need anything from me.

Take care.

Patty Hansen

Coconino County Recorder

110 E Cherry Ave

Flagstaff, AZ 86001

(928) 679-7889



Hansen, Patty

From: Hansen, Patty
Sent: Tuesday, March 7, 2023 10:36 AM
To: Sophie Lehman
Subject: Request for assistance
Attachments: Final NVRA mailer 2016.pdf; Voter Guide 2022 final for website.pdf

Sophie,

First of all, I want to let you know that I thought the recent meeting went very well. I wish I could have been there in person, but I and my team were very happy with our attendance virtually. Great job to everyone involved! We're looking forward to working with everyone as we move forward this year.

I'd like to request some assistance from the Center for Civic Design. We believe they could help us improve our 2024 Voter Guide. I've attached a sample of a couple of these mailings we used in the past. We do not use the NCOA to do the NVRA required verification of our voter rolls, but instead do a mailing to all of the registered voters in the county every two years. In 2016 we decided to do a Voter Guide for the upcoming state elections. It's been very well received by the voters, but I think we can improve it.

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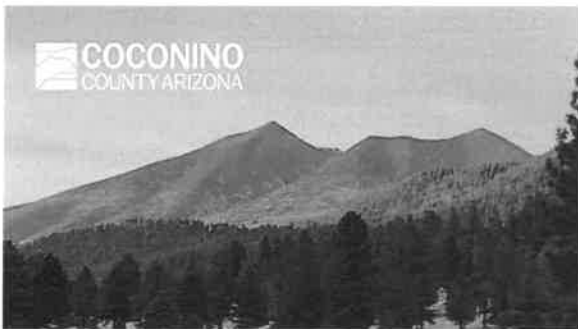
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Again, thanks for the work you are doing to help election administration in the U.S. It's truly appreciated. Also, let me know if you need anything from me.

Take care.

Patty Hansen

Coconino County Recorder
110 E Cherry Ave
Flagstaff, AZ 86001
(928) 679-7889



Hansen, Patty

From: Andrea, Center for Tech and Civic Life <andrea@techandcivicliflife.org>
Sent: Thursday, February 23, 2023 3:00 PM
To: Hansen, Patty
Subject: Updates from the U.S. Alliance for Election Excellence

[EXTERNAL EMAIL]

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Updates from the U.S. Alliance
for Election Excellence

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ELECTRICITY



The latest best practices for election officials.

In Case You Missed It: The U.S. Alliance for Election Excellence Hosts First Annual Debrief Event

Earlier this month, CTCL—as part of the U.S. Alliance for Election Excellence—held an in-person conference where election officials could come together, debrief about the common challenges they faced during the 2022 election, and share solutions.

We're feeling energized after three jam-packed days of connection and

collaboration. We invite you to [read the full story](#) about the event, which was

featured in Electionline on February 9th.

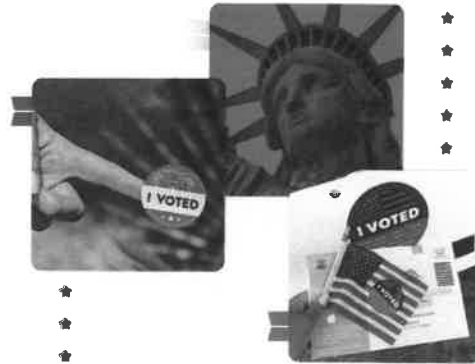


Need a refresher on the U.S. Alliance for Election Excellence?

In April 2022, CTCL launched the [U.S. Alliance for Election Excellence](#)—a nonpartisan collaborative that is bringing together election officials, designers, technologists, and other experts to help local election departments improve operations, develop a set of shared standards and values, and obtain access to best-in-class resources to

run successful elections. Our goal is to alleviate pressure, celebrate local election departments, and provide support to those supporting our democracy.

A community of support focusing on the fundamentals of democracy



Get Involved

Eager to get involved with the Alliance? The good news is that every election office in the country is invited to participate. In the upcoming months and years, we'll be developing a set of values and standards of election excellence in collaboration with election offices like yours. We'll be releasing new trainings and resources to help election offices uphold those values and standards. And we'll be rolling out a brand-new certification program to recognize election offices for their accomplishments.

The Alliance is working to share the perspectives of election officials from around the country to host the conversation around election issues. One of the topics we'll continue to focus on is recruiting and training poll workers. We're curious: what sort of tactics or strategies have worked in recruiting and keeping poll workers in the past? What's the biggest concern your office may have when it comes to poll workers in 2024? Do you have ideas about recruitment, management, or retention? Add your voice to the conversation by responding to the form linked below—we'd love to hear from you.

Share Your Thoughts

A Refresher: Election Excellence and Funding Go Hand in Hand

Election officials know that achieving excellence requires resources—namely predictable, robust funding. That’s why at CTCL we have a longstanding commitment to ensuring that election offices have the funding they need to administer professional, inclusive, and secure elections. But as with many things in elections, some of the coverage of the Alliance has been misleading or false. For instance, this critique that we read last week about the Alliance:

If the CTCL Alliance is truly committed to helping election offices, “they would be advocating through democratic channels to expand budgets, going into state legislatures to support infrastructure. But they don’t and they have millions of dollars at their disposal,” he continued.

So we’d like to take this opportunity to reintroduce the [Election Infrastructure Initiative](#) (EII), which CTCL launched in 2021 in partnership with the Center for Secure and Modern Elections.

EII is a nonpartisan, collaborative effort that brings together election officials, nonprofits, counties, cities, and states who believe that election infrastructure is some of our nation’s most critical and should be funded appropriately. **Together, we’re calling on Congress to invest \$400 million in FY2024 to secure and modernize our elections.**

Secure & Modernize our election infrastructure.

ModernizeOurElections.org



You're invited to visit ModernizeOurElections.org to learn more about EII, add your name to the letter to Congress, and share with election officials and others in your network.

February is National Library Lovers Month

Love is in the air this February—not just because of Valentine's Day, but also because of National Library Lovers Month. We especially love libraries since they're natural partners for election offices: they're free, nonpartisan, and one of society's most trusted sources of information. Election officials can work with libraries to expand voter registration, education, and engagement efforts. We invite you to check out our past article, [14 Ways Election Offices Can Partner with Libraries](#), for tips and inspiration.



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Hansen, Patty

From: noreply+automations@airtableemail.com on behalf of Sophie Lehman, CTCL (via Airtable) <noreply+automations@airtableemail.com>
Sent: Wednesday, February 15, 2023 10:34 AM
To: Hansen, Patty
Subject: The Debrief Follow Up

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Hello Patty,

Thanks again for joining us for The Debrief!

As promised, here is the [attendee contact list](#) so you can continue your conversations and stay in touch. There is an edit button if you need to update your information. If you prefer not to be included on this contact list, please let me know. (And here are your [key CTCL contacts](#).)

If you haven't already, please [take the post-event survey](#) to share your thoughts!

We've started planning the next cohort gathering and will be sending a save-the-date shortly.

Lastly, here are the US Alliance and Center for Election Excellence [brand and logo guidelines](#) for your use.

Please let me know if you have questions.

Thanks,

Sophie

Sent via Automations on 

Hansen, Patty

From: Sophie Lehman <sophie@techandciviclife.org>
Sent: Tuesday, January 24, 2023 3:47 PM
To: Hansen, Patty
Subject: Re: Tomorrow's Alliance Kickoff

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Wonderful, we can't wait to see you all then!

On Tue, Jan 24, 2023 at 2:45 PM Hansen, Patty <phansen@coconino.az.gov> wrote:

Sophie,

Thanks. I'm going to forward the link for the Zoom call for the second portion to my three office leads. We're excited about the Kickoff tomorrow. Take care.

Patty Hansen

Coconino County Recorder

110 E Cherry Ave

Flagstaff, AZ 86001

(928) 679-7889



From: Sophie Lehman <sophie@techandcivillife.org>
Sent: Tuesday, January 24, 2023 3:14 PM
To: Hansen, Patty <phansen@coconino.az.gov>
Subject: Tomorrow's Alliance Kickoff

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Hi Patty!

We are looking forward to seeing you and your office at the Centers for Election Excellence kickoff call **tomorrow**, Wednesday, January 25th!

It will be a fairly large group, so to streamline introductions we are asking your office lead to introduce your jurisdiction by sharing:

- what jurisdiction you are from,
- the size of your team, and
- something unique about your office or jurisdiction.

Your introduction should be three minutes maximum.

You should have received a box of goodies in the mail. In each box, there is a welcome letter, a poster to display in your office, and bags to give to each staff member joining the call. Please distribute the bags to each staff member and ask them not to open the bag until instructed to do so during the call. If someone does not receive a bag, it is not an issue and will not get in the way of their participation in the call.

If you or your team have any issues joining the call tomorrow, please email lonise@dschool.stanford.edu or nadia@dschool.stanford.edu for assistance.

In case you need them, here are the links for the meeting:

- Part 1 - All Staff Welcome, 12pm-1:30pm ET
- Part 2 - Office Leads, 1:45pm-3pm ET

Thanks!

Sophie



Sophie Lehman (she/her)
Associate Director
Center for Tech and Civic Life
www.techandciviclife.org

Hansen, Patty

From: Hansen, Patty
Sent: Tuesday, January 24, 2023 3:45 PM
To: Sophie Lehman
Subject: RE: Tomorrow's Alliance Kickoff

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Patty Hansen

Coconino County Recorder
110 E Cherry Ave
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(928) 679-7889



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Sent: Tuesday, January 24, 2023 3:14 PM
To: Hansen, Patty <phansen@coconino.az.gov>
Subject: Tomorrow's Alliance Kickoff

[EXTERNAL EMAIL]

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- [Part 2 - Office Leads, 1:45pm-3pm ET](#)

Thanks!
Sophie

--



Sophie Lehman (she/her)

Associate Director

Center for Tech and Civic Life

www.techandciviclife.org

Hansen, Patty

From: Sophie Lehman <sophie@techandcivicliflife.org>
Sent: Wednesday, January 18, 2023 2:43 PM
To: Hansen, Patty
Subject: Invitation to the Debrief (Virtual)

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Hi Patty,

I hope you're having a great week! I know you're unable to attend in-person, but wanted to share this opportunity for you to join remotely.

The US Alliance for Election Excellence is thrilled to officially invite you to The Debrief, the Alliance's inaugural gathering. The Debrief is an intimate event designed for election officials and election experts to come together to distill key lessons learned from the 2022 election cycle and to plan for the years ahead.

The Debrief will be held in Chicago, and you are invited to participate remotely by videoconference. The meeting will begin in the afternoon on Thursday, February 2 and conclude in the afternoon on Saturday, February 4.

Please complete the [RSVP form linked here](#) by Friday, January 20.

We ask that your office complete one RSVP form per attendee. A member of our team will then follow up to finalize your registration and share next steps.

We can't wait to see you in February!

Best,
Sophie

--



Sophie Lehman (she/her)
Associate Director
Center for Tech and Civic Life
www.techandcivicliflife.org

Hansen, Patty

From: Center for Tech and Civic Life <quickbooks@notification.intuit.com>
Sent: Friday, January 13, 2023 3:11 PM
To: Hansen, Patty
Cc: nareth@techandcivicliflife.org; accountant@techandcivicliflife.org
Subject: Invoice 1378 from Center for Technology and Civic Life

[EXTERNAL EMAIL]

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INVOICE 1378



CENTER FOR
TECH AND
CIVIC LIFE

Center for Tech and Civic Life

DUE 02/12/2023

\$1,600.00

[Print or save](#)

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Dear Patty Hansen,

Here's your invoice for your 2023 USAEE dues! We appreciate your prompt payment.

Note that payment should be mailed to: 303 E Wacker Dr Ste 2106, Chicago, IL 60601

Thanks for your business!
Center for Technology and Civic Life

Center for Tech and Civic Life
303 E Wacker Dr Ste 2106 IL US
hello@techandciviclife.org

If you receive an email that seems fraudulent, please check with the business owner before paying.



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Hansen, Patty

From: Sophie Lehman <sophie@techandciviclife.org>
Sent: Friday, January 13, 2023 3:31 PM
To: Hansen, Patty
Subject: January 25 Event Details

[EXTERNAL EMAIL]

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Hi Patty,

Great to chat with you today! Here are the latest details for the event:

We are thrilled to kick off the first meeting of the US Alliance cohort on January 25 from 9am-12pm PT / 12pm-3pm ET.

For the first half of the call (9:00am-10:30am PT / 12pm-1:30pm ET), we have designed the session to include your entire office so that they can learn more about the Alliance, the Alliance partners and the other Centers. During this part of the program you and your office will:

- hear about the Alliance vision and goals,
- meet the other Centers who have committed to this exciting journey,
- meet the Alliance partners and learn about how excited they are to support your offices, and
- join in a celebratory kick-off!

This session will be highly interactive so each participant should log into the meeting on their own computer or device to facilitate break out sessions. **Please share this RSVP form with your team members** who will be included in the call. We would like responses by January 18. Zoom invitations will be sent directly to participants.

After a fifteen minute break, we will bring the office leads (and any leadership team members you want to include) back for the second half of the call (10:45am-12:00 pm PT / 1:45pm-3pm ET). We will take a deeper dive into the Center experience and the process for developing the Values and Standards for Election Excellence. [Use this link to join the second portion of the call.](#)

Let me know if you have any questions.

Have a great weekend!
Sophie

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Sophie Lehman (she/her)
Associate Director
Center for Tech and Civic Life
www.techandciviclife.org



Hansen, Patty

From: Sophie Lehman <sophie@techandcivicliflife.org>
Sent: Thursday, January 12, 2023 10:18 AM
To: Hansen, Patty
Subject: Re: Invitation to be panelist at February Alliance event

[EXTERNAL EMAIL]

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Hi Patty, 

We completely understand, and this is not an issue at all. Thank you so much for letting me know. We are all sending lots of good vibes to you and your partner!

Looking forward to chatting tomorrow,
Sophie

On Thu, Jan 12, 2023 at 9:00 AM Hansen, Patty <phansen@coconino.az.gov> wrote:

Sophie,

I hate to do this, but I have to bow out of the panel that is being held in Chicago. Yesterday, I found out that my partner is scheduled for a chemotherapy treatment on January 31st. We thought it was going to be earlier but the doctor believes it is best to move it back one week. I need to stay here in Flagstaff to assist her because the treatments make her very weak. Unfortunately, it looks like I won't be able to travel until May when the treatments are completed.

Again, I sorry to have to withdraw, especially when I had already accepted. We can visit more about this tomorrow when we have our phone call.

Take care.

Patty Hansen

Coconino County Recorder

110 E Cherry Ave

Flagstaff, AZ 86001

(928) 679-7889



From: Sophie Lehman <sophie@techandcivicliflife.org>
Sent: Wednesday, January 11, 2023 1:30 PM
To: Hansen, Patty <phansen@coconino.az.gov>
Subject: Re: Invitation to be panelist at February Alliance event

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Wonderful! I'll keep you posted. Travel details should be available this week.

Thanks,

Sophie

On Fri, Jan 6, 2023 at 1:46 PM Hansen, Patty <phansen@coconino.az.gov> wrote:

Sophie,

I would be very happy to discuss election funding at this event. I have it on my calendar. Thanks for thinking about me.

Take care.

Patty Hansen

Coconino County Recorder

110 E Cherry Ave

Flagstaff, AZ 86001

(928) 679-7889



From: Sophie Lehman <sophie@techandcivillife.org>

Sent: Wednesday, January 4, 2023 4:41 PM

To: Hansen, Patty <phansen@coconino.az.gov>

Subject: Invitation to be panelist at February Alliance event

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Hi Patty!

We're looking forward to seeing Alliance partners and Centers at The Debrief in Chicago February 2-4!

As we're putting together the agenda, we think you'd be an amazing panelist to discuss election funding in conversation with other participants.

It will be a facilitated panel conversation with opportunities for all participants to weigh in. Does this sound like something you'd be interested in? If so, we can share more information in the coming weeks to help you prepare.

Please let me know if you have additional questions at this stage. Thank you for your consideration!

Best,
Sophie

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Sophie Lehman (she/her)
Associate Director
Center for Tech and Civic Life
www.techandcivicle.org

Hansen, Patty

From: Sophie Lehman <sophie@electionexcellence.org>
Sent: Thursday, January 5, 2023 1:15 PM
To: Hansen, Patty
Subject: Re: US Alliance Membership Agreement

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Hi Patty!

Happy New Year! I'm thrilled to welcome you to the Alliance!

Thanks for your patience while I catch up this week. Do you still want to chat about the difference between basic and premium or are you good with the selection you made in the signed agreement?

I'll work on drafting an invoice for the membership dues and will circle back when I have that.

Let me know if you have any questions in the meantime.

Talk soon!
Sophie

On Tue, Jan 3, 2023 at 11:27 AM Hansen, Patty <phansen@coconino.az.gov> wrote:

Sophie,

Attached is my signed agreement to be a member for 2023. I did not have my deputy county attorney sign the agreement because I do not need their approval to join the Alliance. I'm an independently elected constitutional officer and do not need to obtain approval for me to join organizations.

I did discuss the agreement with our civil division's chief deputy county attorney. She did not believe my membership with the Alliance violates any state laws. If you want to discuss this further with me, please let me know.

I'm working away from the office for the next few days so the best method to reach me is by email or my cell phone – 928-221-0687.

I'm excited to be part of the Alliance and looking forward to working with everyone.

Take care.

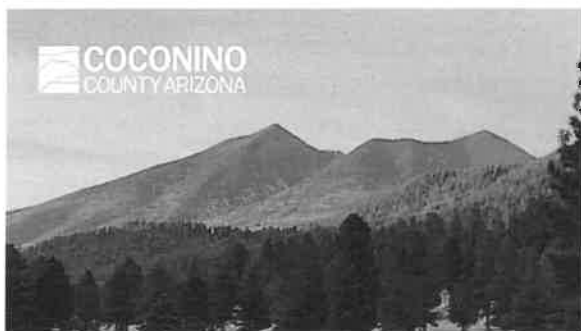
Patty Hansen

Coconino County Recorder

110 E Cherry Ave

Flagstaff, AZ 86001

(928) 679-7889



From: Sophie Lehman <sophie@electionexcellence.org>

Sent: Tuesday, December 13, 2022 11:36 AM

To: Hansen, Patty <phansen@coconino.az.gov>

Subject: US Alliance Membership Agreement

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.

Hi Patty,

Congratulations again on your designation as a finalist in the inaugural cohort of Centers for Election Excellence! We're excited to formalize your participation with some news and next steps:

- 1.
- 2.
3. Your Alliance Membership Agreement
- 4.
- 5.
- 6.
7. Save-the-dates for 2023 cohort convenings
- 8.
- 9.
- 10.
11. Announcement of the first finalists of the 2023 cohort
- 12.

After you and your legal counsel review this information, please let me know no later than January 3 if you plan to move forward with the process.

Alliance Membership Agreement

Attached is your U.S. Alliance for Election Excellence Membership Agreement. Once you and your legal counsel have had a chance to review, can you please share your anticipated process and timeline for approval? We are available to talk through any questions you may have. Your signed Membership Agreement can be returned to me via email.

Save-the-dates for 2023 cohort convenings

We look forward to bringing you together to kick off the new year! Cohort convenings will be opportunities for connection, community, and collaboration across all the Centers for Election Excellence. They're a part of (and subject to) the attached Membership Agreement. Please save the following dates on your 2023 calendar with details to follow.

-
-
- Virtual Cohort Convening: Wednesday, January 25 from 9am-12 noon PT / 11am-2pm CT / 12 noon-3pm ET

-
-
-
- Cohort Convening: Thursday, February 2 - Saturday February 4 in Chicago
-

-
-
- Members will be able to participate virtually and/or in person.
-
-
-
- If your legal counsel (with whom you should consult on this specific point) confirms that local and state law
- in your jurisdiction permit doing so, feel free to ask us about the possibility of the Alliance providing funds to support Member travel to this convening.
-

Announcement of the first finalists of the 2023 cohort

On November 23rd we announced the first group of CEE finalists! The announced CEE finalists are:

- 1.
- 2.
3. Contra Costa County, CA
- 4.
- 5.
- 6.
7. Shasta County, CA
- 8.
- 9.
- 10.
11. Greenwich, CT
- 12.
- 13.
- 14.
15. Kane County, IL

16.

17.

18.

19. Macoupin County, IL

20.

21.

22.

23. Ottawa County, MI

24.

25.

26.

27. Clark County, NV

28.

29.

30.

31. Brunswick County, NC

32.

33.

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35. Forsyth County, NC

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39. Madison, WI

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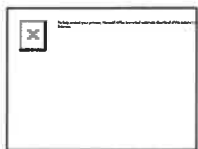
We will make an announcement about the remainder of the cohort in the new year once membership paperwork is finalized.

On behalf of all the Alliance partners, I wanted to reiterate how thrilled we are to have the chance to work with you!

Please reach out with any questions.

Thanks,
Sophie

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Sophie Lehman (she/her)
Associate Director
U.S. Alliance for Election Excellence
www.electionexcellence.org



U.S. Alliance for Election Excellence

U.S. Alliance for Election Excellence

Membership Agreement

We're thrilled you're here. This document lays out the rules and guidelines for participation in the U.S. Alliance for Election Excellence (the "Alliance"). The Alliance is a project of the Center for Technology and Civic Life, an Illinois not-for-profit corporation. This is a legal document. Please read it carefully, and please ask any questions you may have. You must consult your legal counsel to ensure that your participation complies with all applicable laws in your jurisdiction. If you have any questions for us, please feel free to reach out to our team to discuss in more detail.

Alliance Goals and Purpose:

The Alliance is here to learn from election officials, inspire them to excellence, and celebrate their success. To accomplish these goals, the Alliance will develop and establish a nonpartisan, nationwide certification program so that jurisdictions meeting certain performance standards may hold themselves out as Centers for Excellence.

Commitment to Nonpartisanship:

We are dedicated to supporting election officials and local governments of all size, partisanship, and geography by providing tools and resources that allow officials to conduct safe, secure, trustworthy, and inclusive elections. Our commitment to nonpartisanship is total. We will never attempt to influence the outcome of any election. Period.

In addition, Alliance partners will never:

- Touch live ballots or ballot tabulating equipment
- Give legal advice
- Require you to implement specific advice or recommendations

Benefits of Membership:

At this point in time, centers can choose to join the Alliance at the basic membership level or premium membership level. Both tiers reflect a paid membership model.

Basic Membership:

- Curated access to a selection of off-the-shelf, publicly-accessible election administration resources, document templates, and training materials
- Center-specific coaching and consulting from select Alliance partners, in the form of a \$800 credit towards the fair market value of Alliance partners' hourly consulting services
- Access to numerous multi-center group coaching and consulting sessions hosted by select Alliance partners on an hourly basis
- Invitations to numerous live and recorded trainings and demos hosted by select Alliance partners, as well as facilitated discussions among centers concerning topics related to best practices in election administration

Premium Membership: Includes services included in Basic Membership, plus:

- Center-specific coaching and consulting from select Alliance partners, in the form of a \$3,040 credit towards the fair market value of Alliance partners' consulting services on an hourly basis
- Additional multi-center group coaching and consulting sessions hosted by select Alliance partners on an hourly basis
- Additional invitations to live and recorded trainings and demos hosted by Alliance partners, as well as additional facilitated discussions among centers

Obligations of Membership:

Centers agree to pay annual membership dues to the Alliance and to make non-monetary (but highly significant) contributions to the broader activities of the Alliance. These non-monetary contributions are key components of Alliance membership, and—in addition to membership dues—are offered as *bona fide* consideration in exchange for the fair market value of Alliance partners' services.

Non-Monetary Contributions

A core purpose of the Alliance is to promote the exchange of information about best practices in all directions: from the Alliance partners to centers, between centers, and

from centers to the Alliance. One outcome of this exchange of information will be the creation of Values and Standards for Election Excellence ("the Standards"), which reflect nonpartisan excellence in election administration for local election departments across the county. Centers agree to contribute to the creation of the Standards by:

- Attending and participating in events hosted by the Alliance for the purpose of defining and developing the Standards;
- Attending and participating in events hosted by the Alliance for the purpose of developing measurements, tools, trainings, and materials to help election jurisdictions achieve the Standards;
- Providing written and verbal feedback on documents, forms, templates, and trainings generated by the Alliance that are related to the Standards;
- Sharing local best practices and, where permissible, non-confidential forms, templates, and documents with the Alliance to be used as models for other election jurisdictions seeking to achieve the Standards;
- Offering advice and support to Alliance partners and other centers;
- Sharing non-sensitive, non-confidential technical data and usage statistics and providing feedback about any Standards-related digital tools offered by Alliance partners and implemented by the center; and

Membership Dues

In addition to the participation requirements detailed above, centers agree to pay yearly dues to the Alliance in the following amounts:

- Basic Membership: \$1,600/year
- Premium Membership: \$4,800/year

Membership is valid for one calendar year and is renewable on an annual basis. If desired, you may pre-pay for more than one year of membership; simply contact us for arrangements.

In some jurisdictions, state or local law may prohibit the use of private funds to pay for Alliance membership dues. By signing below, you agree not to use private funds to pay your membership dues unless doing so is permitted in your jurisdiction, and you certify your compliance with applicable legal requirements (you should consult your legal counsel).

Termination:

Participation can be terminated by any party for any reason. Refunds of Alliance member dues will be offered on a pro-rated basis based upon the Alliance partner services utilized as of the termination date.

If you agree to the above terms of membership, please sign and date below.

Signature: Patty Hansen Date: 1-3-2023

Printed Name: Patty Hansen

Signed on behalf of: Locanino County Recorder's Office

Legal counsel to signatory:

Signature: _____ Date: _____

Printed Name: _____

Signed on behalf of: _____

Hansen, Patty

From: Andrea, Center for Tech and Civic Life <andrea@techandcivicliflife.org>
Sent: Wednesday, November 23, 2022 11:00 AM
To: Hansen, Patty
Subject: Introducing the U.S. Centers for Election Excellence

[EXTERNAL EMAIL]

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Introducing the U.S. Centers for
Election Excellence

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ELECTRICITY



The latest best practices for election officials.

Introducing the U.S. Centers for Election Excellence

Former Secretary of Health, Education and Welfare John W. Gardner said that “Excellence is doing ordinary things extraordinarily well.” Some might say election administration is full of ordinary tasks. We would say election administration is full of extraordinary people striving for excellence.

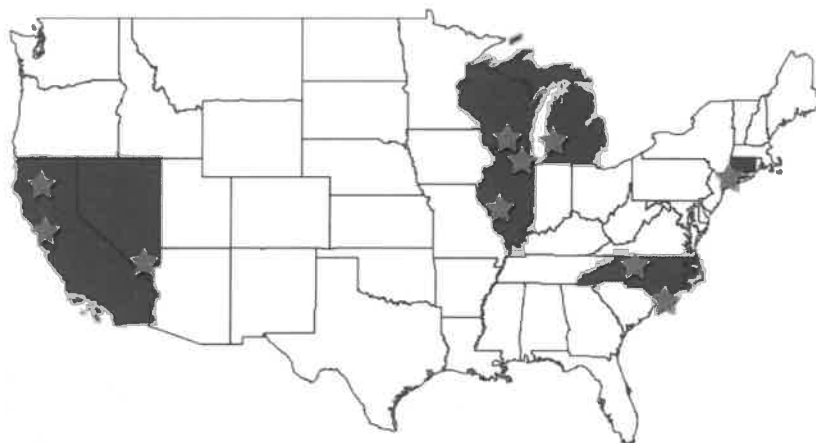
Today, we're thrilled to share an announcement from an excellence program of our own - alongside advocates like you and in local election offices just like yours.

Back in April, we launched the [U.S. Alliance for Election Excellence](#)—a community of support to help local election departments run successful elections. Now, we're humbled to introduce the 2023 inaugural cohort of U.S. Centers for Election Excellence.

Ten election departments committed to leadership in election administration, aiming to develop even more resilient, trustworthy, and voter-centric election administration practices: Ten election offices in ten jurisdictions spread out over diverse communities from coast to coast.

Here are the inaugural finalists for the 2023 cohort of U.S. Centers for Election Excellence:

- Ottawa County, MI
- Macoupin County, IL
- Brunswick County, NC
- Kane County, IL
- Clark County, NV
- Contra Costa County, CA
- Madison, WI
- Shasta County, CA
- Greenwich, CT
- Forsyth County, NC



We're celebrating today with ALL election offices who we know find excellence each day through striving to constantly improve elections where they are, in the very communities they serve.

The U.S. Centers for Election Excellence will continue to build, improve, and pursue solutions that result in resilient, trustworthy, and voter-first election practices.

We hope you'll help us celebrate our inaugural group of finalists today.

Thank you for all of your work these past few weeks, managing, supporting, and carrying out a successful election in your own communities. Have a happy Thanksgiving with friends and family!

Andrea Abbate
Communications Manager
Center for Tech and Civic Life

P.S. ICYMI - Check out this morning's [press release](#) announcing the Centers.

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You are receiving this email because you subscribed to the ELECTricity newsletter.

Our mailing address is:

Center for Tech and Civic Life

303 E Wacker Dr

Ste. 2106

Chicago, IL 60601

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Hansen, Patty

From: Sophie Lehman <sophie@techandciviclife.org>
Sent: Tuesday, November 22, 2022 1:28 PM
To: Hansen, Patty
Subject: Next steps with the Alliance: Membership agreement

[EXTERNAL EMAIL]

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Hi Patty,

Thank you for your incredible work to administer another safe and secure election! We know that your office may be continuing your process to certify the 2022 results, and in the meantime we want to share an important update with you.

We remain interested in your election office's participation in the inaugural cohort of the Centers for Election Excellence. With this in mind, compliance with federal, state, and local laws is a top priority for the Alliance. This means that we've been meeting with Alliance partners and our expert legal team to design a membership structure so jurisdictions from across the country can participate in the program. To be clear, this is a pivot from our original vision that would have offered Alliance programming for free, and it reflects our commitment to integrity and compliance.

You'll receive a membership agreement after the Thanksgiving holiday. The agreement will include the benefits and obligations of Alliance membership along with a basic membership option and a premium option.

After you receive the membership agreement, we and our legal team will be available to talk through any questions you and your local counsel may have.

Thank you for your patience on this matter. As I've shared, compliance is a top priority for the Alliance and we look forward to sharing the membership agreement with you soon.

Happy Thanksgiving!
Sophie

--



Sophie Lehman (she/her)
Associate Director
Center for Tech and Civic Life
www.techandciviclife.org

Hansen, Patty

From: Whitney May, CTCL <whitney@techandciviclife.org>
Sent: Wednesday, May 25, 2022 1:59 PM
To: Hansen, Patty
Subject: Thank you for applying to be a Center for Election Excellence

[EXTERNAL EMAIL]

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Thank you for applying to be a Center for Election Excellence

[View this email in your browser](#)



Thank you for applying to be a Center for Election Excellence! Over 90 jurisdictions applied from 31 states. Over the next 2 weeks, the Alliance is reviewing the applicant materials and we may reach out for additional information.

Our goal is to have the Centers selected in July, and we anticipate having about 15 Centers in this first cohort. For those jurisdictions that aren't selected, there will be other opportunities to stay involved with the Alliance this year. And we'll have more details to share over the summer!

Thank you again for your interest in the Alliance and for all you do for your voters.

Please let me know if you have any questions.

Whitney May

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You are receiving this email because you applied to be a Center for Election Excellence.

Our mailing address is:

Center for Tech and Civic Life

303 E Wacker Dr Ste 2106

Chicago, IL 60601-5312

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[unsubscribe from this list](#) [update subscription preferences](#)



Hansen, Patty

From: U.S. Alliance for Election Excellence <noreply@jotform.com>
Sent: Thursday, April 28, 2022 1:52 PM
To: Hansen, Patty
Subject: Thank you for getting involved in the Alliance!

[EXTERNAL EMAIL]

Use caution before clicking on links, opening attachments, or responding. DO NOT CLICK unless you recognize the sender and know the content is safe.



Get Involved in the U.S. Alliance for Election Excellence

Name **Patty Hansen**

Email **PHANSEN@COCONINO.AZ.GOV**

How would you like to get involved? (Check all that apply)

Learn more about being a Center for Election Excellence.

Explore whether my office would be a good fit for this program.

Discover other ways I can participate or contribute.

Get notified when future funding opportunities are announced.

Stay up-to-date with new tools, trainings, and free resources.

Would you be interested in attending an informational session?

Yes, I'd like to attend an informational session to learn more.

Dynamic Dropdowns **Arizona**

Your jurisdiction: **Coconino County**

Your job title: **County Recorder**

For a federal election, how big is your elections team? **20 to 25**

What most excites you about the Center for Election Excellence program?

To learn and share from other jurisdictions.

Tell us about something your office accomplished last year that you are proud of.

We are now covered by the Hopi language under the VRA. We have hired temporary Hopi staff member to help us create a Hopi Elections Glossary similar to our Navajo Elections Glossary. We are also to have our Tuba City Elections Office, which is located on the Navajo Nation, open year round instead of just at election times. We have also opened a year round office at our largest Flagstaff Mall shopping center.

What's one example of an improvement you'd like to make in your office? How are you approaching making that improvement?

We would like to implement an early ballot tracking system similar to our large neighbor to the south, Maricopa County. We are trying to figure out ways to obtain funding to do this.

How does your office currently learn from other election offices?

Attending state association meetings and national conferences. We also are regular readers of Electionline.org to see what is happening around the country.

Are there any questions, comments, or concerns you would like to share?

I am excited that about this new initiative. Thank you!

Where do you work?

U.S. local-level election office

I would be willing to be interviewed about my experiences, challenges, goals, etc.

I can help test drive new resources to make them more useful for other election officials.

I can offer advice on specific topic(s). (For example, post-election audits, transitioning from paper pollbooks to e-pollbooks, hiring a Deputy Clerk, etc.)

I am willing to share my story publicly and on the record to explain the importance of election administration, election funding, etc.

Which topics can you offer advice and expertise on?

Native American Outreach programs. Running elections in a large county geographically, but very rural and sparsely populated.

How much additional funding would make a meaningful difference in your election office?

Around \$100,000

Which statements describe your current financial situation? (Check all that apply)

Our funding levels have stayed consistent, but our jurisdiction is struggling to keep up with increasing elections costs.

We can't afford to recruit, hire, and retain adequate staffing.

In the last year, have you had to adapt your plans due to a lack of funding? How?

We will not be able to have as many satellite early voting locations. We used HAVA funds to purchase a beautiful voting trailer but we don't have the funds to hire staff to take it to all of the rural areas in our county that we would like to offer early voting opportunities.

Are there ways that your state elections division could better support local offices with additional resources?

No. The Arizona Legislature is not funding the Secretary of State's office to the proper level. They are trying to restrict the expansion of early voting and even talking about doing away with voting by mail and ballot drop boxes.